

(Emailed 1/10/14 to VCEH Steering Committee, Ranking Team, all CoC recipients/non S+C subrecipients)

Dear CoC Project Recipients & Subrecipients:

FY2013 CoC NOFA application requires VT Balance of State CoC to make a difficult 5% cut (\$129,419) to our CoC Homeless Programs (\$2,588,389) with requirements & recommendations provided in recent Weekly Focus Topics, NOFA, & other resources: <https://www.onecpd.info/coc/>.

In preparation, VT Coalition to End Homelessness re-established a NOFA committee to research and recommend a process to the CoC with a ranking policy & scoring tool, re-establishment of a CoC ranking team, and identification of local priorities (see 12/24/13 email and attachment).

The VT BoS CoC Ranking Team met on January 2 to review projects and, with much anguish and sorrow, determined a rank and preliminary selective cuts based upon objective measures established & pre-approved by VCEH: project score, HUD priorities & CoC priorities (local need-PIT, community/agency impact-alternative funding sources, etc.). VCEH approved the Ranking Team to use a "Hybrid Approach" to implement selective cuts (page 15): <https://www.onecpd.info/resources/documents/FY-2013-FY-2014-NOFA-Broadcast-Slides.pdf>.

On January 3, each VT BoS CoC project recipients & subrecipients received an email with their project data as reviewed by the Ranking Team, as well as a preliminary determination of rank & percentage cut (if applicable) and the opportunity to appeal by January 8.

The Ranking Team met again on January 10 to review all five appeals and, after additional discussion, came to a unanimous, but difficult, vote to maintain the original determination:

Tier 1 (Projects approved for funding, although HUD may change/defund prioritization):

1. Brattleboro Housing Authority-**Shelter Plus Care**/Mental Health+ (no cut)
2. VSHA **Shelter Plus Care**-Statewide/Mental Health+ (no cut)
3. VSHA Morningside/RCHC-Permanent Housing/**Rapid Rehousing** for Families (no cut)
4. VSHA Twin Pines Housing Trust-Families **Transitional Housing** (no cut)
5. VSHA NEKCA-Youth **Transitional Housing** (no cut)
6. VSHA AHS-**HMIS** (no cut)**
7. HOPE Hill House-Mental Health **Transitional Housing** (10% cut, less \$14,780)
8. VSHA NKHS-Mental Health **Transitional Housing** (12.3% cut, less \$11,291)
9. VSHA NEKCA/NEKYS-**Supportive Services Only** (12.3% cut, less \$8,968)**
10. VSHA BCH-Families **Transitional Housing** (12.3% cut, less \$7,862)
11. VSHA GSH-Individuals/Families **Transitional Housing** (12.3% cut, less \$8,740)
12. VSHA NCCS-Mental Health **Transitional Housing** (25% cut, less \$31,116)
13. VSHA CMC-Mental Health **Safe Haven** (25% cut, less \$37,913)

Tier 2 (Projects facing imminent non-funding):

14. VSHA Pathways VT-**Shelter Plus Care** (\$129,719 – 5% reallocated cut)
15. VSHA CoC **Planning** Project (yet to be determined)

**Original scoring rank for NEKCA/NEKYS SSO project was #6, lowered with removal of RRH points due to delayed FY2014 reallocation; HMIS & HOPE TH were tied, HMIS held harmless due to CoC reporting need.

VCEH/VT BoS CoC Steering Committee: NOFA/CoC Priorities Vote
(Special Meeting conference call vote conducted on Friday, December 20)

1. Which priority ranking option does the CoC choose?
 - a. Across the Board: Cut all projects by 5% without regard to performance, priority or ranking. CoC score impacted due to lack of strategic allocation/planning. Disincentive for projects to maintain compliance and/or improve. 5% cut reallocated into a new PH project (S+C-CH or RRH-Families)?
 - b. 1-12 Ranking: All projects ranked in descending order from 1-12 with #10/#11 (low ranking/priority projects) and #12 (planning project) listed in Tier 2 to face imminent elimination. #10/11 may add up to more than maximum required 5% cut with CoC losing unnecessary funds. High community impact with loss of entire CoC project. Alternative measures available to strengthen low-performers/projects and keep equal geographic distribution: TA, advance notice to board/Chittenden CoC, change agency, change project, partial budget reduction, etc.?

STEERING COMMITTEE APPROVED “HYBRID APPROACH”

- c. Hybrid Approach (*VSHA recommendation*): All projects ranked in descending order from 1-12 with #11 (5% reallocated PH project, includes CVCLT \$8k) & #12 (planning project) listed in Tier 2 to face imminent elimination. Remaining 5% balance (\$121k) selectively cut from a few low ranking projects. Ranking Team will consider multiple factors to make selective cuts with decision-making factors identified/provided in advance by Steering Committee & results provided to all applicants & CoC. No risk of cutting more than 5% or an entire geographic area unexpectedly losing an entire CoC project. Higher CoC score with strategic allocation/reallocation?

**HUD NOFA Webinar (December 2013): Above ranking options, along with other NOFA guidance, explained in detail at “27-30 minute” & “33-35 minute” intervals.
<https://www.onecpd.info/resource/3401/fy2013-coc-program-nofa-and-application-webcast/>*

2. How does CoC want to reallocate the 5% cut (\$129,419) facing imminent elimination?

STEERING COMMITTEE APPROVED S+C OPTION

- a. S+C-CH (*VSHA recommendation*): reconstitute/resubmit FY12 bonus project (PVT S+C-CH Rutland)?
- b. RRH-Families: no time to create new project, RFP, match, agency, area, vote?

3. Does the CoC approve the Ranking Team to consider the following and other objective factors to determine ranking/selective cuts to determine 5% cut (if option selected above):

STEERING COMMITTEE APPROVED ALL OPTIONS

YES or NO. If YES, which one(s). More than one option can be selected/changed/added.

- a. Grant Compliance: timely draws, meet minimum grant terms, major findings?
 - b. Performance: housing stability, income/employment, mainstream resources, data?
 - c. HUD Priorities: Chronic Homeless, Families/Youth, Housing 1st, low/no services, permanent housing, reallocation, most in need, 150%+ leverage match, TH tooled to specific populations (youth, DV, SA), accessing Medicaid for services to homeless with disabilities, etc.?
 - d. CoC Priorities: lower regard for HUD priorities, allow SSO in Tier 1, equal geographic distribution (only Lamoille County currently without a non-S+C CoC project), place higher value on certain CoC program types (PH, TH/SH, HMIS, SSO) and/or certain budget types within projects (housing, services, HMIS)?
 - e. Community Need: Chittenden-wide need for literal homeless/subpopulations (PIT); CDBG formula that HUD uses to determine CoC minimum funding need by county (PPRN); distribution of other homeless assistance (ESG/VA/DV/Youth/MH)?
4. Does CoC want to include any SSO project in Tier 1 (new bonus points in NOFA)?

STEERING COMMITTEE APPROVED "YES" OPTION

- a. YES

Pro: Lowers financial impact on SSO project to be eliminated, although it may be reduced (not eliminated) by Ranking Team.

Con: Automatic loss of 2 bonus points to CoC general application (1% of maximum score). Puts entire SSO grant at risk due to low HUD priority and delays entire. All SSO agencies notified in FY12 of HUD low priority for SSO's with option to reallocate. Sets a CoC precedence and disincentive for other CoC projects/agencies to implement long-term strategic planning/contingency planning/diversification of agency funding.

- b. NO

Pro: CoC will automatically receive 2 bonus points (1% of score) for having no SSO projects in Tier 1. No community funding impact as SSO grant changes to RRH and stays in area.

Con: High financial impact on SSO project agencies in a few months' time.

**CoC Regulations (HUD interpretation of HEARTH Act): "Supportive Service Only (SSO) [Program Component/Type]...may be used for...leasing of a facility from which supportive services will be provided, and supportive services in order to provide supportive services to unsheltered and sheltered homeless persons for whom the recipient or subrecipient is not providing housing or housing assistance. SSO includes street outreach."*

5. Does CoC want to "Hold Harmless" any CoC projects, components or budget type?

YES or NO. If YES, which one(s). More than one option can be selected/changed/added.

STEERING COMMITTEE DID NOT APPROVE THIS OPTION: already included in scoring tool and CoC priorities approved above to determine 5% cuts.

- a. U.S. Strategic Plan & HUD Priority CoC Programs- Permanent Housing/Housing 1st (S+C & RRH) and/or Family/Youth projects (TH & RRH) without major findings?

STEERING COMMITTEE DID NOT APPROVE THIS OPTION: already included in scoring tool and CoC priorities approved above to determine 5% cuts.

- b. Certain Line Item Budgets (Housing/Operations) within CoC Projects when determining selective 5% cut of lower ranking projects, thereby only reducing supportive services line item budgets?

STEERING COMMITTEE DID APPROVE: but only if substantial cuts (30%+).

- c. Hold Harmless future potential cuts of CoC Projects willing to voluntarily make higher than needed cuts before ranking determination?

STEERING COMMITTEE DID NOT APPROVE THIS OPTION: already included in scoring tool and CoC priorities approved above to determine 5% cuts.

- d. SSO project needs time to prepare for loss of funds with a guarantee to reallocate to RRH in FY14 (see above for SSO Pros and Cons)?


6. For the FY2013 CoC NOFA, does the CoC object to the following members to make up the Chittenden Ranking Team (odd number recommended by TAC for voting):

STEERING COMMITTEE APPROVED ALL LISTED MEMBERS and added two (Pat Burke-SEVCA and Auburn Watersong-VT Network Against Domestic/Sexual Violence).

YES or NO. If YES, which one(s). More than one option can be selected/changed/added.

- a. VT Agency of Human Services (Angus Chaney or Designee)
- b. VT Housing & Conservation Board (Rick DeAngelis)
- c. VT Dept. of Housing & Community Development (Shaun Gilpin)
- d. VT Housing & Finance Agency (Maura Collins)
- e. City of Burlington-CEDO (Marcy Krumbine)

7. Other proposals to determine VT BoS CoC Priorities with ranking projects? **NONE**

<p><i>HUD Continuum of Care # and Name:</i> VT 501 - Vermont Balance of State CoC</p>	
<p><i>VT BoS CoC Primary Decision-Making Body:</i> Vermont Coalition to End Homelessness</p>	
<p><i>Policy/Procedure:</i> CoC Project Ranking</p>	
<p><i>Date Approved by VT BoS CoC:</i> 12/20/2013</p>	

Purpose: To guide the VCEH, CoC Ranking Team and Collaborative Applicant in the activities required to perform ranking of CoC grant applications for the annual HUD Continuum of Care-Homeless Assistance Notice of Funding Availability (NOFA).

Policy: The VCEH NOFA Committee developed this policy to ensure that the scoring and ranking of CoC grant application requests are conducted in a fair, transparent, & unbiased manner. The VCEH Steering Committee (Executive Body of the CoC) reviewed, edited and approved this policy and accompanying rating tool on December 20, 2013 with a unanimous vote.

Procedures: The approved ranking measures and data sources used to evaluate all CoC grant application requests will be provided to all applicants before a CoC Ranking Team meets to review and rank their projects. The Collaborative Applicant will collect all specified data for each CoC project application and provide a project ranking summary to the CoC Ranking Team to conduct the review. The Collaborative Applicant will be present at the meeting of the CoC Ranking Team to provide technical assistance as needed. After the preliminary ranking determination and recommended selective cuts (if applicable) of the CoC Ranking Team is complete, the Collaborative Applicant will send an individual summary and project rank number to each project applicant. Each project applicant may contest the ranking determination of their individual project by submitting an appeal to the Collaborative Applicant. Upon completion of the appeal review, the CoC Ranking Team will make a final determination. The Collaborative Applicant will send the final CoC project ranking list to the CoC, and all individual project applicants, to be posted on the VCEH website to ensure transparency and compliance with the 2013/2014 CoC NOFA. The final CoC project ranking list, along with the entire CoC Consolidated Application, will be reviewed and voted on by the full CoC membership in the January 2014 meeting prior to HUD submission.

Ranking Team: The CoC Ranking Team will be made up of unbiased members familiar with CoC programs and the community's homeless system. At the beginning of the ranking meeting, CoC Ranking Team members will provide a statement of confidentiality and no conflict of interest in the regard to any discussions or determinations of specific project applications and/or applicants. Members will be recruited yearly and their eligibility verified (no conflicts of interest) by the CoC.

The Team may consider adjustments for such issues as HUD incentives or requirements. The Team may consider proposal changes or project general budget adjustments that may be required to meet community needs. The Team determines the rank and funding levels of all projects considering all available and objective information.

The following members were approved by the VCEH Steering Committee to review and rank the VT BoS CoC project applications for the 2013 HUD CoC NOFA competition:

- Southeastern VT Community Action/VCEH Steering Committee member (Pat Burke)
- VT Network Against Domestic & Sexual Violence (Auburn Watersong or Designee)
- VT Agency of Human Services (Angus Chaney or Designee)
- VT Housing & Finance Agency (Maura Collins)
- VT Housing & Conservation Board (Rick DeAngelis)
- VT Department of Housing & Community Development (Shaun Gilpin or Designee)
- City of Burlington-Community & Economic Development Office (Marcy Krumbine)

Ranking Process: The CoC will implement goals for each HUD CoC NOFA application cycle which maximize competitiveness of the CoCs Consolidated Application in consideration of local CoC priorities.

The CoC has approved the “Hybrid Approach” to determine project ranking in order to conduct strategic funding allocation and to effectively implement a required FY2013 reduction of 5% in CoC funding with selective cuts to lower ranking projects. Example: <https://www.onecpd.info/resource/3401/fy2013-coc-program-nofa-and-application-webcast/>.

The independent CoC Ranking Team will meet to review data from each CoC project application request to determine how it meets the scoring criteria established in the CoC project rating tool, minimum grant requirements, and established CoC priorities. These combined factors will inform the CoC Ranking Team how to determine the CoC project ranking list and, if applicable, any necessary funding reductions to one or more projects.

Rating Tool Measures (see attachment): Housing Priority, HMIS Data Quality & APR (different indicator for a HMIS grant application), Participant Project Performance (different indicator for a HMIS grant application), Target Population, and Leverage. *Sources: Annual Performance Report; FY2012 & 2013 CoC Project Applications.*

Standard Minimum Grant Requirements: leverage match, expenditure of grant funds (slow or fast), bed utilization, cost effectiveness of project, provider organization experience and capacity, project readiness, unexecuted grants, administration of other federal funds, HMIS implementation and compliance, unresolved CoC and/or HUD monitoring findings, and other minimum grant terms.

Sources: Annual Performance Reports; FY2012 & FY2013 CoC Project Applications; LOCCS draws; HMIS Data Quality Reports; Project Monitoring Reports.

CoC Priorities: In addition to the above rating tool criteria and minimum grant requirement thresholds, the CoC approved the following local priorities for the Ranking Team to consider in determining a project’s rank and potential selective grant reductions:

- The CoC Ranking Team will not automatically place a **SSO project** in Tier 2, as requested in the 2013 HUD CoC NOFA, to face imminent elimination as part of the 5% reduction in CoC funding, as long as 100% of the project is reallocated to a CoC-Permanent Housing/Rapid Rehousing Project for Families in the FY2014 NOFA.

- Projects that make **voluntary, significant project budget cuts** (determined by the CoC Ranking Team), in their application request submitted by December 30, 2013, will be held harmless for consideration of potential cuts during the FY2014 NOFA.
- **Geographic Distribution:** Assessment of projects within CoC by county/region.
- **VT BoS CoC/Local Community Need:** Assessment of most in need literal homeless and subpopulations within the entire VT BoS CoC and/or county.
Source: Annual CoC Point-in-Time Count of the Homeless (PIT).
- **HUD CoC Need:** Annual CDBG formula calculated by HUD to determine minimum CoC funding needs by county. *Source: HUD Preliminary Pro Rata Need (PPRN).*

FY2013 CoC Funding Reduction: As the result of sequestration and a limited HUD budget, the FY2013 NOFA requires all CoCs to put at least 5% of their funding into a second tier to face imminent elimination. As part of the “Hybrid Approach”, the VCEH will implement a strategic funding allocation through selective cuts from lower ranking project applications to avoid placing an entire project in the second tier to face imminent, wholesale funding elimination or for the CoC to face a higher than 5% reduction.

The entire 5% funding reduction may be reallocated into a new Permanent Housing (Shelter Plus Care-Chronic Homeless or Rapid Rehousing-Families) Project. In order to meet the project application deadline requirements of the 2013 NOFA, the CoC has approved the following project which was vetted through a request for proposal process by the CoC Ranking Team during last year’s FY2012 NOFA, approved by the full CoC, but not considered by HUD as the CoC application did not meet the scoring threshold:

- **Permanent Housing Component:** Shelter Plus Care Sponsor-Based Rental Assistance
Subpopulation: Dedicated to only serving Chronic Homeless households
Service Area: Rutland County
Grant Recipient: VT State Housing Authority
Subrecipient Agency (Sponsor): Pathways to Housing Vermont
Grant Application Requested Budget: \$129,419 (5% CoC reduction amount)
Minimum Project Units: 15 (0 bedrooms = 2; 1 bedrooms = 12; 2 bedrooms = 1)

Project Determinations and Appeals Process: Applications which do not meet the minimum threshold requirements will not be included in the CoC Consolidated Application submitted to HUD for consideration. If more applications are submitted than the CoC has money to fund, the CoC Ranking Team will rank the grants in order of an agreed upon priority as approved by VCEH/VT BoS CoC and HUD.

The Collaborative Applicant will send formal notification of a preliminary determination made by the CoC Ranking Team to each project applicant along with: individual project ranking summary report, individual project ranking number, and potential budget reduction. Any appeals to the CoC Ranking Team’s determinations for projects may be submitted via email or fax to the Collaborative Applicant within three business days. The Collaborative Applicant will provide all appeals to the CoC Ranking Team to make a final determination that will be sent to the CoC for a review, vote and website posting.

FY2013 VT BoS CoC Project Priority Ranking Form

Project Name: _____ Project Agency: _____
 Evaluator Name: _____ Date: _____

Part A: Housing Priority (Maximum Points – 25)	Max Points	Points Awarded
1. Permanent Housing (Shelter Plus Care & Rapid Rehousing)	25	
2. HMIS	25	
3. Transitional Housing	15	
4. Supportive Services Only	5	
Part B: HMIS Data Quality & APR (Maximum Points – 15)	Max Points	Points Awarded
Participant Programs		
1. APR Data Quality based on most recent APR: If APR has 0% missing data in any data element OR	15	
HMIS grant (Maximum Points – 15)		
2. CoC's Data Quality average on most recent APRs: If Data Quality is: 95% to 100%	15	
If Data Quality is: 90 to 95%	10	
If Data Quality is 85 to 89%	5	
Total Points for HMIS Data Quality & APR	15	
Part C. Performance	Max Points	Points Awarded
Participant Project Performance (Maximum Points – 65)		
1. Housing Stability: % HHs maintaining or exiting to permanent housing: 90% or more	20	
Housing Stability: % HHs maintaining or exiting to permanent housing: 76% to 89%	15	
Housing Stability: % HHs maintaining or exiting to permanent housing: 65 to 75%	10	
Housing Stability: % HHs maintaining or exiting to permanent housing: 64% or less	0	
2. % of households that have non-employment income at exit: 75% or more	15	
% of households that have non-employment income at exit: 55 % to 74%	10	
% of households that have non-employment income at exit: 35 % to 54%	5	
% of households that have non-employment income at exit: 34% or less	0	
3. Employment: % participants with employment income at exit: 25% or more	15	
Employment: % participants with employment income at exit: 19% to 24%	10	
Employment: % participants with employment income at exit: 11% to 18%	5	
Employment: % participants with employment income at exit: 10% or less	0	

4. Mainstream Resources: % of participants with mainstream benefits at exit: 56% of more	15	
Mainstream Resources: % of participants with mainstream benefits at exit: 31 to 55%	10	
Mainstream Resources: % of participants with mainstream benefits at exit: 30% or less	0	
Continue to page 2		
HMIS Project Performance	Max Points	Points Awarded
HMIS Performance (Maximum Points – 65)		
Does HMIS data collection for subgroups (chronic, families, youth, DV, disability, etc.)?		
Yes	5	
No	0	
Have all HMIS users completed an initial HMIS privacy training		
Yes	5	
No	0	
Are all HMIS Participating Agency Agreements on File with the HMIS lead agency?		
Yes	5	
No	0	
Do all Vendor Agreements comply with HMIS privacy and other related polices?		
Yes	5	
No	0	
With the assistance of the HMIS project was the CoC able to submit AHAR table shells?		
16 shells or 100%	15	
12 shells or 80-99%	10	
7 to 11 shells or 50-79%	5	
6 or less shells or Less than 50%	0	
Does the CoC have other funds that can be used to sufficiently support HMIS activities?		
Yes	0	
No	30	
Part D. Target Population (Multiple choices allowed; Maximum Points - 30)	Max Points	Points Awarded
Individuals or Families Experiencing Chronic Homelessness	20	
Residence Prior-Literal Homeless: 0% to 59% = 0; 60% to 79% = 5; 80 to 100% = 10	0/5/10	
Families & Youth (18-25)	10	
Part E. Leverage (Maximum Points – 15)	Max Points	Points Awarded
Amount of leverage of grant included and documented for application.		
150% or more	15	
100% to 149%	10	
50% to 99%	5	
Less than 50%	0	
CoC Ranking Team comments:	TOTAL	
FINAL SCORE (Maximum Points = 165)		

2013 VT BOS CoC Needs Assessment Chart - COUNTY

COUNTY	SHP \$ SHP & County S+C	% of SHP \$	Other COC \$ VSHA S+C Statewide	HUD PPRN CDGB formula	PPRN % SHP & S+C	PPRN % SHP & County S+C-only	PIT 2009- 2013	SHP \$ by PIT %
Addison	\$147,808	12%	\$210,120	\$89,861	398%	164%	9%	\$109,745
Bennington	\$63,928	5%	\$210,120	\$116,665	235%	55%	12%	\$146,327
Caledonia/Essex	\$73,007	6%	\$37,080	\$118,070	93%	62%	4%	\$48,776
Franklin/Gl	\$124,462	10%	\$160,680	\$132,471	215%	94%	7%	\$85,357
Lamoille	\$0	0%	\$61,800	\$66,375	93%	0%	4%	\$48,776
Orange	\$151,650	12%	\$61,800	\$67,699	315%	224%	1%	\$12,193
Orleans	\$149,183	12%	\$24,720	\$84,066	207%	177%	2%	\$24,387
Rutland	\$37,956	3%	\$80,340	\$166,890	71%	23%	18%	\$219,490
Washington	\$129,485*	11%	\$129,780	\$145,839	178%	89%	13%	\$158,521
Windham	\$276,963**	23%	\$43,260	\$119,322	268%	232%	13%	\$158,521
Windsor	\$64,949*	5%	\$92,700	\$141,037	112%	64%	16%	\$195,103
TOTAL	\$1,219,391	100%	\$1,112,400	\$1,248,295	100%	100%	100%	\$1,219,391

*Washington County: two Shelter Plus Care grants (\$49,500) that are NOT up for renewal in current FY 2013 NOFA.

*Windsor County: one Shelter Plus Care grant (\$25,680) that is NOT up for renewal in current FY2013 NOFA.

**Windham County: one Shelter Plus Care grant (\$220,381) that IS up for renewal in current FY2013 NOFA.

12/23/2013

Vermont Balance of State/HUD Continuum of Care - Grants Inventory
(FY2013 Annual Renewal Amount = \$2,588,389)

PERMANENT HOUSING: **S+C** = Shelter Plus Care * **PSH** = Permanent Supportive Housing
RRH = Rapid Rehousing (Medium-Term Tenant-Based Rental Assistance - Families)

TH = Transitional Housing * **SH** = Safe Haven

SSO = Supportive Services Only * **HMIS** = Homeless Management Information System

RECIPIENT	SUB-RECIPIENT	NAME	TYPE	TARGET POPULATION	COUNTY	HUD CoC BUDGET
HOPE		Hill House	TH	MH & IND	Addison	\$147,808
BraHA	HCRS, MS BADIC	BraHA S+C	S+C	MH+, IND, FAM, CH	Windham	220,381
VSHA	BCH	McCall Street	TH	FAM & IND	Bennington	63,928
VSHA	CVCLT	Barre Street	PSH	MH & IND	Washington	8,749
VSHA	CMC	Safe Haven	SH	MH & IND	Orange	151,650
VSHA	AHS-DMH	HMIS	HMIS	*	BoS-only	30,572
VSHA	GSH	TH	TH	INDIV & FAM	Washington	71,236
VSHA	MS	SSO	SSO*	FAM & INDIV	Windham	56,582
VSHA	NCSS	179 Main Street	TH	MH & INDIV	Franklin/Gl	124,462
VSHA	NEKCA (NEKYS)	SSO	SSO	FAM, IND, Youth	Caledonia Essex	73,007
VSHA	NEKCA	Youth	TH	Youth	Orleans	57,005
VSHA	NKHS	TH	TH	MH & INDIV	Orleans	92,178
VSHA	RCHC	SSO	SSO*	FAM & INDIV	Rutland	37,956
VSHA	TPHT	Overlook Drive	TH	FAM & INDIV	Windsor	39,269
VSHA	16 Sponsor Agencies	Statewide	S+C	CH, MH+, IND & FAM	BoS	1,413,606
VSHA	MS/RCHC	SSO Reallocation New RRH (1)	RRH	FAM	Windham, Rutland	94,538
VSHA	PVT	Reallocation 5% New RRH (2)	S+C	CH	Rutland	129,419
VSHA	VSHA	Planning grant	*	*	BoS-New	32,355

Does include:

- FY2013 new RRH reallocation project (MS/RCHC).
- 5% cut (\$129,419) will be reallocated to new PH (S+C) project and ranked at bottom
- New planning grant (\$32,355)

Does not include:

- Three Shelter Plus Care bonus grants that are not up for FY2013 renewal
- NEKCA-NEKYS SSO will be reallocated to new RRH project in FY2014

FAM = Families; **IND** = Individuals

CH = Chronic Homeless (Chronic Disability + Long Term Literal Homeless)

MH or **MH+** = Serious Mental Illness and/or other Chronic Disabling Condition

SUMMARY: FY13 HUD CoC Registration Notice

<https://www.onecpd.info/resources/documents/FY2013CoCProgramRegistrationNotice.pdf>

Italicized words are Daniel's clarifications/interpretations.

1. **Strategic Resource Allocation:** Each CoC is encouraged to conduct a comprehensive analysis of its existing projects to determine the extent to which each project addresses the goals above. CoCs should reallocate those projects that are underperforming, obsolete, or ineffective. CoCs may only request new projects through reallocation.
2. Ending **Chronic Homelessness** Housing First Model & Permanent Supportive Housing.
3. Ending **Family Homelessness:** Rapid Re-Housing reallocation if chronic homelessness is addressed through other resources.
4. Removing Barriers to CoC Resources. Implementing a **Coordinated Assessment System**; use **transitional housing** as tool to serve specific populations (youth, DV, and substance abuse); **prioritize** households most in need.
5. Maximize Mainstream Resources: Affordable Care Act.
6. Build Partnerships. Engage Public Housing Authorities with **homeless preference**. Evaluate how **philanthropy** can play a role.
7. Other Priority Populations: CoCs must also consider the needs of other homeless populations that may be prevalent within the CoC's geographic area, especially the needs of **veterans** and their families and unaccompanied **youth**. HUD strongly encourages CoCs to coordinate with other sources (e.g. HUD-VASH) that serve them.

CoC Program Implementation:

- HUD will continue the Reallocation process. **All CoCs may reduce and/or eliminate funds for renewal projects...to develop new projects.** CoCs may use the reallocation process to create new **permanent supportive housing** projects for the **chronically homeless**, or, when the CoC is able to demonstrate that chronic homelessness is being addressed by other means, for **rapid re-housing projects for families**.
- CoCs will be required to **rank all projects** submitted by project applicants in e-snaps.
- HUD will continue the **Tier 1** and **Tier 2** funding process and will continue two-step funding announcement process. Renewals will be awarded first. All other projects, including reallocation projects, CoC planning and UFA costs awarded later.

HUD Special Needs Assistance Programs (SNAPS)/Weekly Focus Topics

<https://www.onecpd.info/homelessness-assistance/snaps-weekly-focus/>

- 7/2/13 (1st Focus Topic): “**Changing the Way we Do Business**”.
- 7/18/13: **Coordinated Assessment**.
- 7/29/13: **Leveraging Mainstream Resources**. “There was a time when HUD awarded more funds for supportive services under the homeless assistance competition than on housing. By paying for services that should have been available to people experiencing homelessness through public systems, we were effectively reducing the potential stock of housing available to people experiencing homelessness. Tremendous progress has been made to shift this balance so that more of HUD’s funds are paying for housing costs than supportive services—however, close to 30 percent—or \$460 million—of funds awarded through the competition are still for supportive services costs. While the CoC Program allows for the use of funds for services, HUD encourages CoCs to consider: 1) if the services being funded is also eligible under other mainstream Federal programs; and 2) whether they are essential to helping people connect to or maintain permanent housing...”

“TANF funds may be able to be used for employment services and a range of supportive services, for example, while **CoC Program** or Emergency Solutions Grants (ESG) funding could **pay for the housing costs**.”

Medicaid & Community Health Centers provide services to homeless with disabilities.

- 8/6/13: **Families & Youth**. “Opening Doors” Federal Plan
- 8/7/13: **Youth Homelessness**. “Opening Doors” Federal Plan
- 8/12/13: **Veteran Homelessness**. VA VASH priority of serving chronic homelessness and endorsing the Housing First model.
- 8/21/13: **Housing First** model emphasis on community-based permanent housing for people coming directly from streets or shelter, bypassing Transitional Housing.
- 9/4/13: **Rapid-Rehousing** emphasis on **permanent housing** and Housing First model.
- 9/18/13: **Transitional Housing** emphasis on retooling current programs to serve different populations [CoC Registration examples: youth, DV, substance abuse] or reallocated to Permanent Housing: Rapid Re-Housing or Permanent Supportive Housing with Housing First model.